

## **Overview**

- Robo Advisor Defined
- Growth Drivers
- Evolution of the Business Model
- Fiduciary Advice

## **Robo Advisor Defined**

Digital (Web and Mobile) Interface

Reliance on Algorithms to Formulate Advice

Limited Human Interaction

"Personalized" Asset Allocation Low(er) Fees and Account Minimums Passive Investment Approach

Goals-Based Investing

Discretionary Managed Accounts

Portfolio Rebalancing

#### **Growth Drivers**

- Lack of confidence in retirement readiness
- Decline of defined contribution and employer-sponsored plans
- Higher barriers to entry for traditional advisory services
- Growing awareness of fees in determining investment outcomes, and passive index bias
- Increasing consumer adoption of digital solutions to manage financial lives
- Technological advances to UI and UX
- Reduced overhead of digital solutions

#### **Evolution of the Business Model**

- Hybrid human-robo advisers
- Proprietary funds
- Account aggregation
- Artificial intelligence
- Expanded models (ESG portfolios, Smart Beta strategies)
- Comprehensive financial planning
- Increased government regulation/focus

- Imposition of fiduciary standard on advisory relationships is by law
  - U.S. Investment Advisers Act of 1940 and applicable case law set the fiduciary standard
  - Federal fiduciary standard for registered investment advisers enforced by the U.S.
     Securities and Exchange Commission
  - Advisers that manage assets on a discretionary basis do so as fiduciaries
- Parameters of the federal fiduciary standard
  - Principles-based standard that is inherently flexible to different types of advisory relationships
  - Predicated on duties of care and loyalty
  - Full and fair disclosure of all material facts, including actual or potential conflicts of interest that may impede impartiality
  - Reasonable basis for advice

- SEC Division of Investment Management Guidance Update (February 2017)
  - Robo advisers are subject to fiduciary obligations and substantive provisions of the Advisers Act
  - Acknowledged wide variety of business models and "variety of means" to meet regulatory obligations:
    - Range of methods to collect client information
    - Limited information may be considered
    - Varying levels of human interaction
  - Ability of clients to contract for narrowed scope of services
  - Heavy emphasis on disclosure

- SEC Division of Investment Management Guidance Update (February 2017)
  - Substance and presentation of disclosures
  - Provision of suitable advice
    - Reliance on questionnaires to gather client information
    - Client-directed changes in investment strategy
  - Effective compliance programs
    - Testing
    - Suitability
    - Algorithm Modifications
    - Oversight

- SEC Office of Compliance Inspections and Examinations Examination Priorities (February 2018)
  - Electronic Investment Advice
    - Continued focus on advisers and brokers that offer investment advice through automated or digital platforms
  - Examinations to focus on:
    - Compliance programs, including algorithm governance
    - Advertising and marketing
    - Formulation of investment recommendations
    - Investor data protection
    - Disclosure of conflicts of interest

#### **Our Global Reach**

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Europe
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Middle East
North America

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