

Living with Defined Contribution Pensions

Remaking Responsibility for Retirement

Edited by

Olivia S. Mitchell and Sylvester J. Schieber

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Chapter 5

Employee Decisions with Respect to 401(k) Plans

Andrea L. Kusko, James M. Poterba, and
David W. Wilcox

In the last decade, 401(k) plans have grown rapidly. These plans, also known as cash and deferred compensation accounts, permit individuals to defer taxes on current earnings and to earn pretax returns on their retirement savings. Most employers who offer 401(k)s also match at least part of their employees' contributions to these plans. In 1993, the most recent year for which data from Form 5500 has been tabulated, contributions to 401(k) plans totalled \$69.3 billion, substantially greater than the \$52.1 billion that employers contributed to defined benefit pension plans. The number of active participants in 401(k) plans grew from 7.5 million in 1984 to 23.1 million in 1993 (USDOL, 1996).

In spite of the popularity of 401(k) plans, there is no consensus on how plan characteristics, such as the employer match rate or the IRS- and employer-imposed limits on worker contributions, affect 401(k) contributor behavior. These issues are central to understanding the rapid growth of these plans, to assessing the impact of potential legislative changes on participation in these plans, and to evaluating the impact of employer-initiated campaigns to affect employee participation (see Hinz and Turner, this volume). Two studies that explore the relationship between 401(k) plan characteristics and contribution decisions are Andrews (1992) and Papke (1995). The former constructs a proxy for the employer match rate based on a question on the May 1988 Current Population Survey (CPS) about whether the employer as well as the employee contributes to the 401(k) plan, and then uses this variable to estimate 401(k) contribution equations. Andrews' results suggest that employee participation rates are higher when the employer offers a matching contribution, but that contribution rates conditional on participation are

lower. One less than fully satisfactory aspect of the CPS data is that they include neither the *rate* at which employers match employee contributions nor the fraction of employees for whom the employer match applies at the margin. The latter deficiency is potentially important because many employers match contributions only up to a fixed fraction of the employee's salary.

Papke (1995) estimates contribution equations using a data set based on the Forms 5500 that pension plans file with the Internal Revenue Service. She studies the relationship between the average contribution per plan member and the ratio of employer to employee contributions, the average employer match rate. She finds a positive association between average match rates and employee contributions at low match rates, but a negative relationship at match rates above 50 percent. These correlations might not represent the true behavioral response of contributions to changes in the match rate, however, if average and marginal match rates are different. For example, it could be that employers with more generous match rates set a lower cap on the fraction of employee compensation that they will match. In this case, cross-sectional comparisons of 401(k) plans could spuriously show a negative correlation between the match rate and the amount contributed to the plan.¹

More generally, self-selection makes it difficult to evaluate cross-sectional evidence on the correlation between contribution rates and plan characteristics. If some firms institute high match rates or offer to match a high percentage of salary in order to attract workers who are interested in saving and therefore value these benefits, then the observed correlation between these plan features and contribution rates may simply reflect the nature of equilibrium matching between workers and firms, not the effect of match rates on contribution decisions. Ippolito (1993) argues that precisely such self-selection explains the rapid increase in the popularity of 401(k)s. He postulates that workers who value retirement saving are on average better workers than their "short-horizon" counterparts, and that by offering a 401(k) plan, an employer can attract and retain high-quality workers. Poterba, Venti, and Wise (1996) present some evidence, based on comparisons between 401(k) eligibles and not-eligibles in the mid-1980s, suggesting that such selection effects are not empirically important. The importance of selection effects nevertheless remains an unresolved issue.

Papke (1995) is the only researcher who has considered self-selection effects in an empirical analysis of contribution decisions. In an extension of the results described above, she relates *changes* in average contributions at a set of plans to *changes* in match rates at the same plans, and thus controls for time-invariant employee characteristics and plan-specific effects. The resulting estimates, while less precise than her findings in the

cross-section, continue to suggest a positive, then negative, association between match rates and contributions as the match rate increases.²

The present chapter differs from other recent studies of 401(k) contributors in that it exploits panel data on the 401(k)-related decisions of individuals at a single medium-sized manufacturing firm.³ Our goal is to investigate the determinants of 401(k) participation and contribution rates and the dynamics of 401(k) contributor behavior. Employee records are an excellent data source for investigating some issues relating to 401(k) plans and a very poor data source for others. On the one hand, our use of these data insulates us from the problems of plan-specific effects and selection bias noted above. Moreover, these data provide very detailed information on the patterns of 401(k) contributions across age and income classes within the firm, and on how individual employees change their participation and contribution status when the plan's structure changes. Clark and Schieber (this volume) and Goodfellow and Schieber (1996) examine similar data sets for a larger set of firms.

The disadvantage of firm-level data, however, is that they provide only an incomplete profile of the household setting in which individuals make decisions about retirement saving. These data do not give us any information on household income received from sources other than the firm from which the data have been collected. Retirement plan data also lack information on household assets or liabilities other than those held in the plan, and thus provide a more limited sketch of the household balance sheet than some household surveys.

This chapter is divided into five sections. The first summarizes the basic structure of the 401(k) plan at the firm we analyze and presents summary statistics on participation and contribution rates. The next section examines the importance of contribution limits, both those imposed by the 401(k) plan itself and those imposed by the IRS, in influencing contributor behavior. We then present simple tabulations showing the correlation between employee age, income, and contribution rates. We compare these with the results in other studies that could not control for plan characteristics. The next section sketches the dynamics of participation and demonstrates that there is substantial inertia in 401(k) contributor behavior. Most employees who contribute in one year also contribute in the next year, and they typically contribute the same share of salary in both years, even though the match rate at the firm varied substantially between years. There is a brief conclusion.

An Overview of the 401(k) Plan at Firm X

Our data set contains information on employee contributions to a 401(k) plan at a medium-sized manufacturing firm, which we shall refer

to as "Firm X," in four consecutive years. In three of the four years for which we have data, the plan offered an employer match on contributions up to the first 6 percent of eligible compensation, defined as regular base compensation including some commissions but excluding bonuses and overtime. Employees were allowed to defer up to 10 percent of eligible compensation, but contributions in excess of 6 percent were not matched.

One of the unusual features of the 401(k) plan at Firm X is substantial volatility in the employer match rate. During the first three years of our sample, the match rate was linked to Firm X's earnings per share in the previous calendar year, and the firm's earnings performance during this period resulted in large changes in the match rate. Between April 1, 1987 and March 31, 1988, the match rate was 25 percent. It increased to 65 percent on April 1, 1988, and then to 150 percent on April 1, 1989, before declining to 139 percent on April 1, 1990. In the fourth year of our sample, Firm X changed the formula determining the match rate. Starting April 1, 1991, the new formula resulted in a match rate of zero. Such large swings in the match rate are unusual; Papke, Petersen, and Poterba (1996) find that match rates typically exhibit strong persistence. Changes in the match rate at Firm X were announced a few months before they went into effect, thus allowing eligible employees ample time to adjust their participation and contribution status.

There were no other major changes in Firm X's 401(k) plan during this time period. Employees could direct their contributions into a Standard and Poor (S&P) stock fund, a guaranteed income fund (GIC) with a predetermined rate of return, or a company stock fund. Employer contributions were all placed in an employee stock ownership plan (ESOP), and thus were invested in company stock.

Until April 1989, the firm also sponsored a "thrift plan" to which employees could contribute using after-tax income. There was no employer match for this plan, but taxes on the capital income from plan assets were deferred until the contributions were withdrawn. When both plans were in effect, contributions were capped at 10 percent of salary for each plan individually and 15 percent of salary for the two plans combined.⁴ Firm X also provided a defined benefit retirement plan with benefits determined by average pay over the last five years of employment.

Our data set consists of annual observations on roughly 12,000 salaried and nonunion hourly employees at Firm X for the years 1988 through 1991. Unionized hourly employees are not included in the dataset because they participated in a separate deferred compensation plan. The data base was provided to us by Buck Consultants, a major benefits consulting firm. Of the workers eligible to participate in this plan in 1989, 8 percent were younger than 25 years of age, 58 percent were between 25

TABLE 1 Participation and Contribution Rates for the 401(k) Plan at Firm X

	1988	1989	1990	1991
<i>Calculated from dollars contributed during the year (%)</i>				
Participation rate	82.4	82.3	83.4	78.0
Contribution rate of participants				
Mean	5.8	6.0	6.4	5.8
Median	6.0	6.0	6.0	6.0
Fraction of employees contributing <6 percent	52.0	50.3	44.0	51.8
<i>Calculated from end-of-year contribution designations (%)</i>				
Participation rate	84.0	83.8	82.6	82.3
Contribution rate of participants				
Mean	6.0	6.3	6.3	6.0
Median	6.0	6.0	6.0	6.0
Fraction of employees contributing <6 percent	48.3	37.7	39.2	42.1
Employer match rate				
Annual average	55.0	129.0	142.0	34.7
Year-end	65.0	150.0	139.0	0.0

Source: Authors' calculations using data provided by Buck Consultants.

Note: Employees with unused corporate match contributions are defined as those making actual contributions of less than 5½ percent of salary (top panel) or those with year-end designations of less than 6 percent (bottom panel).

and 45, 32 percent were between 45 and 65, and 2 percent were over 65. Forty-seven percent earned less than \$25,000, 23 percent earned between \$25,000 and \$40,000, and the remaining 30 percent earned more than \$40,000. About 75 percent of the eligible employees were men.

Table 1 presents summary statistics on contributor behavior during the years 1988–91.⁵ The overall participation rate, whether measured for the 401(k) alone (as reported in the table) or for the 401(k) and thrift plans combined, was between 78 and 84 percent in all four years. These participation rates are higher than those reported in most surveys of 401(k) plans. For example, Poterba, Venti, and Wise (1994) report that data from the Survey of Income and Program Participation (SIPP) suggest that, in 1991, only 71 percent of workers eligible to participate in 401(k) plans did so. The difference is even more striking because household survey responses are biased toward *overstating* the 401(k) contribution rate in any year. Our analysis counts only those employees making contributions to the plan in a given year as participants in that year. In some surveys, individuals may be counted as participants if they have nonzero balances in their 401(k) accounts, regardless of whether they actually contribute in a given year.

Despite the very substantial changes in Firm X's employer match rates over our sample period, the overall participation rate in the 401(k) plan varies little from year to year. One way to summarize this information is to divide the change in the participation rate between two years, measured for example using end-of-year contribution designations, by the change in the end-of-year employer match rate. This calculation yields "derivative effects" of match rates on participation that are approximately zero and vary in sign from year to year. The participation rate declined between 1988 and 1989, when the match rate increased from 65 percent to 150 percent. When the employer match was eliminated in 1991, the contribution rate as calculated from dollars contributed during the year declined by less than six percentage points; according to the data on end-of-year designations, the contribution rate hardly changed at all. These patterns raise questions about whether employer matching is a key factor in explaining the rapid expansion of 401(k) plans.⁶

One potential explanation of the small responsiveness of participation to the match rate at Firm X is that the employees are accustomed to big swings in the employer match rate, make decisions for the "long haul," and do not make annual adjustments to the share of salary that they contribute to the plan. Shefrin and Thaler (1988) and Thaler (1994) suggest that 401(k) participants may view contributions to the 401(k) plan as separate from other current income flows. Another potential explanation for this insensitivity is that saving through 401(k) accounts is more attractive than saving through other channels without favorable tax treatment, so those who are saving continue to contribute to these accounts even when the match rate is zero. The force of this argument is somewhat diminished, however, by the observation noted below that fewer than 20 percent of all participants contributed the full 10 percent of salary allowable under the plan.

Changes in the match rate exhibit a more pronounced relationship with the contribution rates of active participants. Between 1988 and 1990, the mean contribution rate rose by between one-half and one-quarter percentage point, depending on which measure of the contribution rate one uses. In 1991, when the employer match was eliminated, the increase in the mean contribution rate over the preceding three years was reversed. The median 401(k) contribution rate for participants held steady at 6 percent of compensation, the maximum amount eligible for the employer match, in all four years.⁷

Another key indicator of contributor behavior is the fraction of employees who failed to exhaust the employer match, either by not contributing at all or by contributing less than 6 percent of their salary. These employees passed up the opportunity to earn extraordinarily high returns on additional savings. For example, in 1989 these employees could

have earned an immediate return of 150 percent in addition to the usual benefits of tax-free accumulation in the 401(k) plan. The fraction of employees in this category fell by about one-fifth between 1988 and 1990, the second year of the extraordinarily high match. Nonetheless, even in 1990, roughly 40 percent of employees failed to exhaust the employer match.

The failure of employees to exhaust the employer match requires some explanation. One possibility is that the participants who contributed less than the match limit were liquidity constrained. Given the very high return on matched 401(k) contributions, however, at least some individuals close to retirement could profitably have borrowed even at credit card interest rates and used the proceeds to increase their 401(k) contributions.

Even if liquidity constraints should not have been a relevant consideration for older workers, they may have been perceived as such by younger workers because employees could not withdraw plan assets before age 59½ unless they terminated employment with the firm. Firm X did not allow "hardship" withdrawals from the 401(k) plan, but plan participants were allowed to borrow against their plan assets.⁸ Relatively few 401(k) participants at Firm X took advantage of the loan provisions. In 1988, for example, just over 5 percent of plan members had outstanding loan balances. This suggests that once assets are placed in a 401(k) account, contributors are unlikely to draw them down, at least so long as they remain with the current employer. This pattern supports the notion that contributions to 401(k) plans are likely to remain invested for long periods and therefore to have a substantial impact on household net worth at retirement.

The Importance of Contribution Limits

Firm X's 401(k) plan is an attractive saving vehicle, with an after-tax rate of return that exceeds that on traditional taxable saving instruments. Precise delineation of the opportunity set confronted by eligible employees is complicated, however, because the marginal incentive to save depends on various plan-specific and IRS-imposed rules and on the individual's contribution level.

At Firm X, an individual's contribution is limited to the smaller of 10 percent of compensation, a plan-imposed limit, or \$7,000 (1987 dollars), an IRS-imposed limit. Contributions of up to 6 percent of salary are matched by the employer, while contributions of more than 6 percent are not matched. Employees at Firm X who earned more than \$116,667 (1987 dollars) would have reached the IRS-imposed limit on dollars contributed (\$7,000) before exhausting the employer match. Both matched and unmatched contributions are combined in the individual's account,

TABLE 2 Distribution of Employees and Contributions by Contribution Rate, 1990

Contribution rate (% of salary)	End-of-year contribution election (%)		Contributions during the year (%)	
	Employees	Contributions	Employees	Contributions
0	17.4	2.1	16.6	0.0
1-5	21.8	9.1	31.6	17.0
6	37.4	38.5	17.0	22.6
7-9	3.3	5.4	19.4	22.6
10	18.9	39.4	14.5	32.8
IRS maximum	0.9	4.5	1.0	5.0
\$ contribution	0.2	0.9	n.a.	n.a.

Source: Authors' calculations using data provided by Buck Consultants.

Note: Contributions for 1990 totaled \$16.7 million, with 10,840 contributing employees. The last row shows employees who chose to specify contributions as dollar amounts (other than the IRS maximum).

and the balance accumulates at the pretax rate of return.⁹ For the typical employee, these rules induce two kinks in the budget set: one when the employer match is exhausted at 6 percent of compensation, and one when the plan's contribution limit is reached at 10 percent of compensation.

Table 2 presents evidence on the importance of the various contribution constraints at Firm X. As in Table 1, we present results based on two different measures of contribution status: the contribution rate recorded at the end of the year and the effective annual contribution rate, calculated by dividing dollars contributed during the year by base pay earned during the year. By either method, the kinks and corners in the budget set appear to have played an extremely important part in determining contributor behavior.

Measured by end-of-year contribution elections, three-quarters of all employees were at one of the kinks or corners, contributing either nothing, 6, or 10 percent of pretax base pay, or the maximum dollar amount allowed by the IRS. Moreover, these employees accounted for more than four-fifths of all dollars contributed. Nearly 40 percent of all contributions came from employees contributing 6 percent of their salary; another 40 percent came from those contributing 10 percent; and another 5 percent came from those contributing the maximum dollar amount allowed by the IRS. The clustering of contributions at these points is important because changes in the employer match rate may have little or no effect on these contributions. Conversely, changes in other plan parameters, including the fraction of compensation eligible

for match and the ceilings on contributions specified by the plan and the IRS, may have considerable influence on the level of 401(k) saving.

The results based on the effective contribution rates, shown in the last two columns of Table 2, are less striking, but they are still consistent with the assertion that the constraints are very important. By this measure, roughly half of all employees were at a kink or a corner, and 60 percent of all dollars contributed were received from such employees.

Individual Characteristics and 401(k) Contribution Behavior

Previous analysis of 401(k) contribution rates—for example Poterba, Venti, and Wise (1994, 1995) and Goodfellow and Schieber (1997)—has shown that, in household survey data, 401(k) participation and contribution rates are increasing functions of employee age and income. This is usually interpreted as evidence that the probability that a given individual will participate in a given plan, and the amount he or she will contribute conditional on participation, rises with age and income. The observed pattern in cross-section household surveys, however, could arise even if this description of individual behavior were false. If, for example, the plans available to older workers tend to be more attractive than the plans for younger workers, perhaps because of differences in the types of firms that employ older and younger workers, then we might observe rising age-participation profiles even if each individual's decision was independent of age. By analyzing data from a single 401(k) plan, we avoid the possibility that unobserved plan characteristics are confounding our interpretation of individual behavior.

Table 3 reports information on how 401(k) saving varied at the end of 1989 with the characteristics of individual employees. As suggested by previous work, participation rates (the upper panel) were greatest among higher-income workers. Fully 95 percent of those earning more than \$40,000 were recorded as making contributions to the plan, and participation among those earning between \$25,000 and \$40,000 was almost as high. Age seems to be a relatively unimportant determinant of participation for these income groups, but it does seem to have been more important among those who earned less. In the \$10,000–\$25,000 income group, workers over the age of 45 participated at roughly the same rates as upper-income employees of all ages, but younger workers were much less likely to participate.¹⁰

Consistent with the evidence from other studies, contribution rates also varied across income and age categories, as the lower panel of Table 3 suggests. Among workers who earned more than \$10,000, the average contribution rate was an increasing function of both income and age.

TABLE 3 Participation and Mean Contribution Rates by Age and Income, 1989

Income (thousands of \$)	Age				Total
	<25	25-45	45-65	>65	
<i>Participation rates (% of eligible population)</i>					
<10	13.8	28.0	28.7	7.0	22.9
10-25	62.1	78.4	85.5	51.7	78.4
25-40	88.8	85.2	86.8	85.7	85.9
>40	95.6	94.5	96.6	90.6	95.3
Total	45.4	78.4	85.2	33.8	82.3
<i>Contribution rates (% of eligible compensation)</i>					
<10	3.4	4.3	5.3	3.3	4.4
10-25	4.7	5.1	6.1	5.9	5.4
25-40	4.9	5.2	6.5	6.7	5.7
>40	6.3	6.6	7.9	7.5	7.1
Total	4.7	5.6	6.9	6.4	6.0

Source: Authors' calculations using data provided by Buck Consultants.

Note: The population for the panel on contributions is *contributors* (i.e., the calculation is performed conditional on knowing that the individual has a positive contribution rate).

Indeed, among workers who earned more than \$40,000 and were at least 45 years old, the average contribution rate was about 8 percent. On average, participants earning more than \$40,000 contributed enough to exhaust the employer match. Among workers earning \$40,000 or less, only those who were at least 45 years old contributed enough, on average, to exhaust the employer match.

Dynamics of Contribution Behavior

Our panel data afford us an unusual opportunity to examine the dynamics of individual contributions over time. In particular, they allow us to examine Papke, Petersen, and Poterba's (1996) conjecture that the high degree of persistence of participation and contribution rates at the plan level is the result of inertia in individual decisions. Table 4 examines the behavior of the 7,768 employees who were on the firm's payroll in all four years of the sample. It shows that relatively few of these employees altered their participation status during this period. Moreover, those changes that did occur tended to coincide with the swings in the match rate. Notably, between 1989 and 1990, a period when the match rate was relatively stable, only about 2 percent of the sample changed its status; more than 98 percent of the persons who made contributions in 1989 also made contributions in 1990, and 92 percent of noncontributors in 1989 remained noncontributors in 1990. The largest change in participa-

TABLE 4 Probabilities of Change in Contributor Status, 1988-1991

Base year and status	Contribution behavior in next year (%)	
	Contributor	Noncontributor
<i>1988 contribution status</i>		
Contributor (84.1%)	99.1	0.9
Noncontributor (15.9%)	63.0	37.0
<i>1989 contribution status</i>		
Contributor (93.4%)	98.4	1.6
Noncontributor (6.6%)	7.8	92.2
<i>1990 contribution status</i>		
Contributor (92.4%)	92.8	7.2
Noncontributor (7.6%)	3.7	96.3

Source: Authors' calculations using data provided by Buck Consultants.

Note: The sample population is the set of employees who were at firm all four years. Estimates of contribution status are based on dollars contributed during the year.

tion status occurred between 1988 and 1989, when the year-end match rate jumped from 65 percent to 150 percent, and 63 percent of the 1988 noncontributors joined the plan.¹¹

A convenient way of summarizing the economic implications of the transition probabilities in Table 4 is to calculate the steady-state distribution of employees that would obtain if those transition probabilities described employee behavior forever. Straightforward calculations show that the transition probabilities for 1988-89, when the match rate was increasing sharply, are consistent with a steady state in which 98.5 percent of these long-term employees participate in the 401(k) plan. By contrast, the probabilities for 1989-90, when the match rate was about constant, are consistent with a steady state in which 83 percent of these employees participate in the plan. This is not much different from the average participation rate actually observed over our sample. Finally, the transition probabilities between 1990 and 1991, when the match rate was falling, are consistent with a steady state in which only 34 percent of employees contribute to our plan.

We also tabulated the participation rate for individuals who joined the firm during our sample to explore the possibility that new hires, many of whom leave the firm after a short period, exhibit different behavior from established employees. Not surprisingly, the participation rate among new hires was lower than that among other workers: only about half of this group participated, compared with an overall participation rate of about 80 percent. The participation rate among those new hires in 1989 who left the firm in 1990 was only 6.5 percent. This suggests that individ-

uals may make decisions about 401(k) participation based in part on their expected longevity at the firm.

Conclusion

Our results demonstrate two important features of 401(k) plan participation. First, participants are heavily influenced by the various constraints on their contributions. Three-quarters of eligible employees at the firm we analyzed contributed nothing to the plan, or set their contributions equal either to the maximum amount they could contribute or to the amount at which the employer switched from matching to not matching contributions. Second, there is substantial inertia in individual 401(k) contribution decisions. Most workers do not change the fraction of their salary that they contribute to the plan from one year to the next, even when the marginal employer match rate changes from more than 100 percent to zero. In particular, contrary to the results of Andrews (1992) and Papke (1995), we see little evidence that workers respond to increases in the employer match rate by reducing their own contribution rate.

The data from Firm X also suggest that, once a worker participates in a 401(k) plan, he or she is unlikely to stop. This result supports the research strategy of studies such as Poterba, Venti, and Wise (1994, 1995) that have compared the wealth of households that have been eligible for 401(k) plans for different lengths of time to draw inferences about the net effect of these plans on household net worth. Our findings of contributor inertia suggest that, conditional on contributing when a 401(k) plan becomes available, a contributor is likely to contribute in most subsequent years. This suggests that years of eligibility should be strongly correlated with total contributions.

Our findings suggest that further research on the effect of employer match rates on contribution decisions must recognize the role of nonlinearities in the contribution opportunity set. The observation that most contributors are at corners or kinks on this opportunity set suggests that simple methods of calculating the elasticity of contributions with respect to the employer match rate or other parameters of the plan may yield rather unreliable answers. However, modeling the nonlinear budget set facing potential 401(k) contributors and applying the econometric methods described in Hausman (1985) and Moffitt (1990) is complicated by the fact that the budget set facing each 401(k) contributor is age-dependent. The rate of return an individual earns from tax-free accumulation depends in part on the number of years until he or she will withdraw the funds from the 401(k) account. One cannot therefore combine the simple model of 401(k) constraints presented in this chapter

with simple models of individual intertemporal choice to estimate a structural model of 401(k) contributor behavior. Moreover, in order to implement a more sophisticated model in a satisfactory fashion, one would need data on the rest of the household balance sheet and income statement—data that are not available in the administrative records of any employer.

Finally, we close with a brief glimpse at the portfolio allocation behavior of employees at Firm X. As we noted earlier, these employees could invest their 401(k) balances in three types of instruments: a GIC, an S&P 500 stock index fund, and a fund wholly invested in the equity of the firm. Barely 20 percent of employees directed any of their own contributions into the S&P 500 fund. At the same time, nearly 25 percent of employees directed all of their contributions into the company stock fund, and another 22 percent directed half of their contributions into the company stock fund. These findings seem difficult to reconcile with standard portfolio theory. They raise questions about the financial acumen of at least some 401(k) participants.

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Notes

1. Papke (1995) notes that employer contributions reported on the Form 5500 include any flat per-participant contributions made by the employer and “helper” contributions made to pass the IRS nondiscrimination tests. Such contributions offer the employee no incentive to raise his or her own saving at the margin.

2. If employers tend to adjust the fraction of salary that they will match at the same time that they adjust match rates, then the difficulties of interpretation noted above could apply to these results as well.

3. In focusing on individual-level records from a large employer, the current paper parallels a number of recent papers on defined-benefit pension plans and retirement decisions, such as Kotlikoff and Wise (1987, 1989), Lumsdaine, Stock and Wise (1990, 1992), and Stock and Wise (1990a, 1990b).

4. Eliminating the thrift plan appears not to have affected the aggregate participation and contribution rates for the 401(k) plan very much, in part because relatively few workers could “replace” the thrift plan by joining the 401(k) plan. More than 90 percent of the roughly 1,500 thrift plan members in 1988 also

contributed to the 401(k) plan. Roughly three-quarters of those who were participating in both plans were already contributing enough to the 401(k) to receive the full employer match, and many of them were at the contribution limit of 10 percent of salary. Of the 114 individuals who participated only in the thrift plan in 1988, nearly two-thirds joined the 401(k) in 1989.

5. We measure participation and contribution rates in two ways. The rates in the upper panel are based on each employee's contributions to his or her 401(k) over the course of a year, divided by that employee's "base salary," while those in the lower panel are based on the deferral percentage designated by the employee, as recorded with the plan at year end. The two measures of overall participation are essentially the same through 1990, but diverge sharply in 1991. The mean and median contribution rates are about the same when computed using the two approaches.

6. The stability of the participation rate in 1989 reflects two offsetting factors: an increase in participation among persons who worked at Firm X in 1988 but did not contribute to the 401(k) plan, and an influx of new workers who had very low participation rates. For employees who were at Firm X in all four years of our data, the participation rates based on contributions during the year were 84 percent (1988), 93 percent (1989), 92 percent (1990), and 86 percent (1991). Even for this group, the movements in participation are small.

7. Since the match rate is related to past earnings per share at Firm X, changes in the match rate may be associated with changes in the firm's future prospects. This makes the small response to match rate changes even more striking, since employees might associate reductions in the match rate with downward revisions in their future labor earnings.

8. A loan amount could not exceed the least of: \$50,000; half of the vested amount; and 80 percent of the balance in the nonemployer account. The loan rate was tied to the prime rate, with interest credited to the borrower's own account. Borrowing did not limit the employee's ability to continue making 401(k) contributions or affect the firm's matching contribution.

9. When the balance is withdrawn, taxes are due on the original contribution, the employer match, and the investment return. In addition, withdrawals made before an individual reaches age 59½—for example, when he or she changes jobs—may be subject to a 10 percent federal penalty.

10. Twenty-three percent of workers with incomes below \$10,000 belonged to the plan in 1989. Some members of this group may have worked at Firm X for only part of the year, so their reported income may understate their full-year earnings.

11. The elimination of the thrift plan was a small factor as well. Also, some of those who joined the 401(k) plan in 1989 may have been part-time workers who were hired in 1988 and who were not eligible to participate in the 401(k) plan until one year after they joined the firm.

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